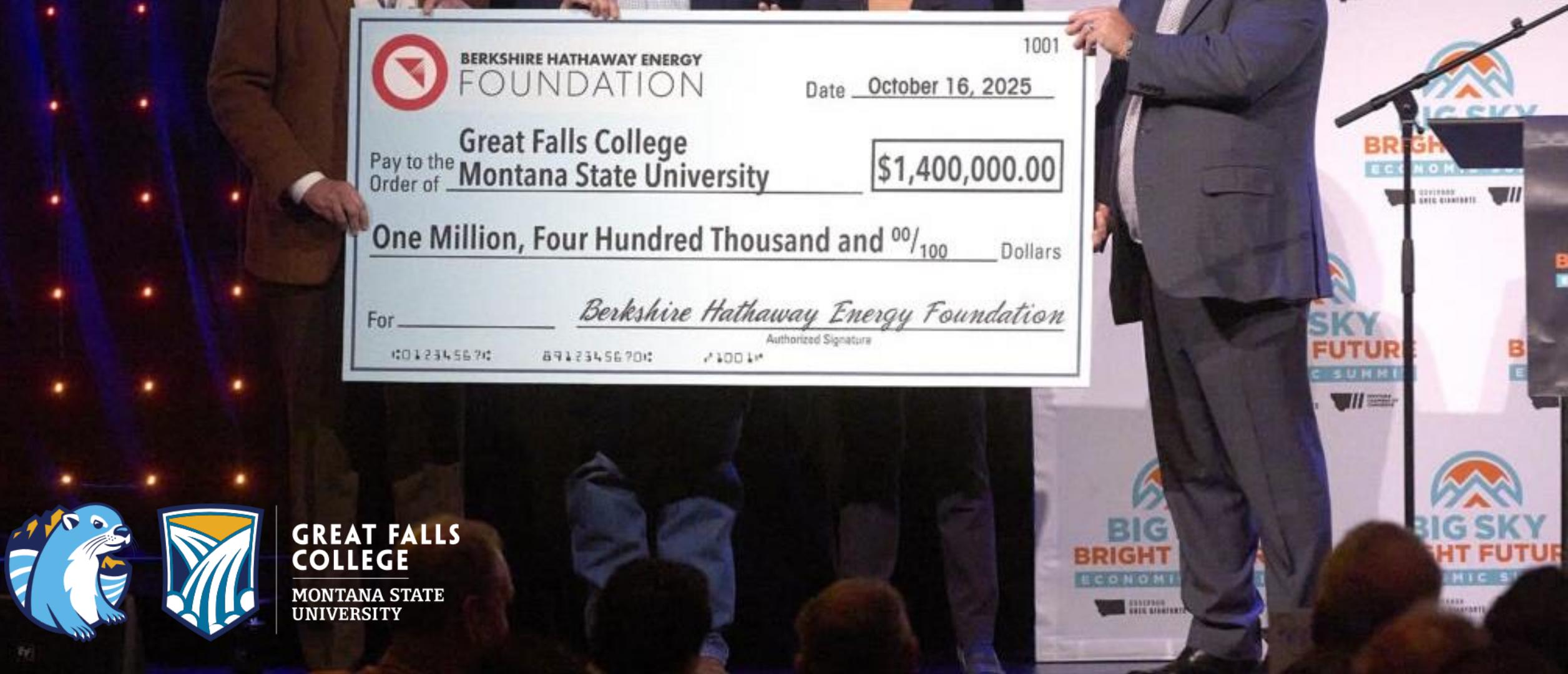


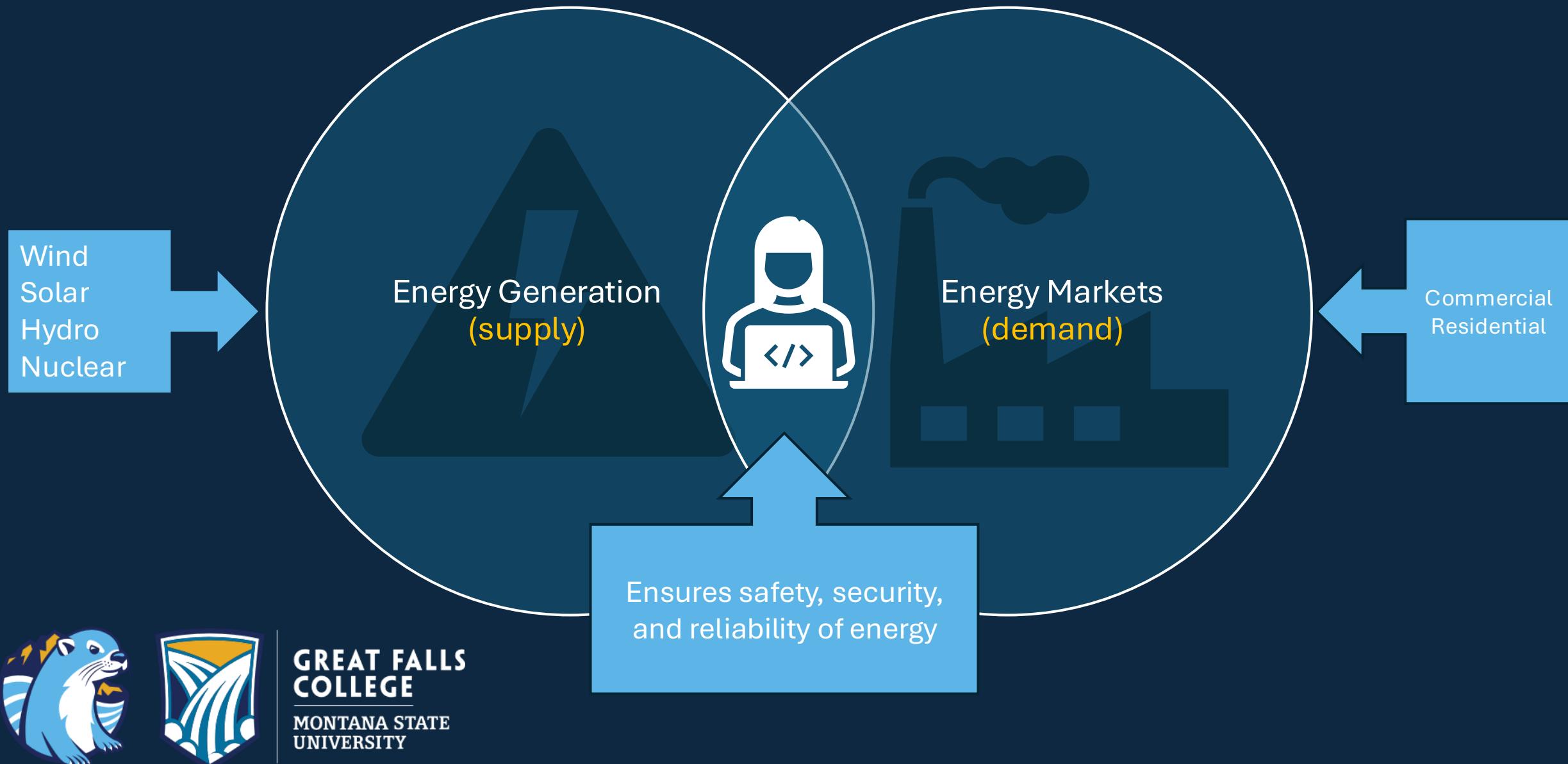
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First-of-its-kind NERC-certified electrical system grid operator training program



Electrical System Grid Operator





NORTH AMERICAN ELECTRIC
RELIABILITY CORPORATION

COMING SOON!

Grid Operator Certification Program

Reliability Coordinator Operator

CORE SKILLS

Technical Math · Electrical Theory · Computer Systems · Data · Systems Thinking

Problem-Solving Abilities · Analytical Mind · Focus · Patience · Detail Oriented · Excellent Communicator

Stephanie.Erdmann@gfcmsu.edu or Quincie.Jones@gfcmsu.edu



**GREAT FALLS
COLLEGE**
MONTANA STATE
UNIVERSITY

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Montana Air National Guard Construction Update

Col Jason Green

9 January 2026





Types of Funding/Projects



- Sustainment, Restoration, & Modernization (SRM)
 - All interior repairs/renovations
 - Minor construction up to \$4M
 - Repair approval level depends on project amount
 - Up to \$1M = BCE (As delegated by USPFO)
 - \$1M - \$5M = National Guard Bureau (NGB)
 - \$5M - \$7.5M = NGB
 - \$7.5M = SAF/IEE (SES)
 - Can change cost/scope during project but requires going back to approving authority first
- Minor MILCON (P-341)
 - All construction between \$4M & \$9M
 - Approved by SAF/IEE w/ 14 Day Congressional Notification
 - Difficult to change cost/scope after authorized & appropriated
- MILCON (P-321)
 - All Construction over Minor MILCON limit
 - Line item approved in NDAA & MILCON Authorization acts – in law
 - Specified amount, scope, location, & time
 - Very difficult to change cost/scope after authorized & appropriated



Project Rollup (SRM, UMMC & MILCON)

	Fiscal Year		2024		2025		2026		2027		2028		2029							
	PY		3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4
Construct Cryogenics Storage	TBD				ETO	DI	AQ		Design	AQ		Const								
Repair Tiedowns and Apron Markings	2025				Design	AQ		Const												
Repair B80 Fall Arrest & Overhead Crane	2025				DI	De 35%			AQ (6)		Construction									
Repair Security Force, B41	2028				ETO	AQ (6)		De 35%		AQ (6)			AQ (6)		Construction (18 mo)					
Repair Fire Station, B11	2029								ETO	AQ (6)	De 35%		AQ (6)			AQ (6)		Const		
Repair Squad Ops, JWICS	2030			AP									ETO	AQ (6)	De 35%		AQ			
Unimproved Assault Landing Zone	2028	35%	Design			Lease		AQ (9)		Construction (18 mo)										
ADAL Vehicle Maintenance, Bldg 66	2027	35%	Design					AQ (9)		Construction (18 mo)										
Construct Primary ECP	2029		AP		DI	AQ (6)		Design	35%							AQ				
Construct POL Fuel Facility	2024		AQ (9)			Construction (24 mo)														
ADAL B80 - Composites	2027		AP	DI	AQ (6)		De 35%		AQ (9)		Construction (18 mo)									
Construct Maintenance Hangar Bldg 81 (all phases)	2030		AP	DD			DI	AQ (6)	Design	35%						JB		PB		
Construct Consolidated RED HORSE Complex	2029		AP	DI	AQ (6)		Design	35%					JB		PB			AQ		
Construct Fire Station	2031		AP				DI	AQ (6)	Design	35%								JB		

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Benefits
GOODNOW HEALTHY
AGING CENTER



Sanavita
Estates



Benefits
VILLAGE

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Spire Health Inc. Company Facts



Who We Are

Spire Health Incorporated is a 501(c)3 Nonprofit Organization in Geraldine, Montana. We are dedicated to building a wellness facility to bring health and fitness opportunities to our community and surrounding area. This business will also enhance the economic benefit through new job opportunities and provide vital healthcare services to rural Central Montanans.



What We Offer

Full circuit, free-weight, and cardio areas

Commercial grade Life Fitness circuit weight-training section, free-weight section, cardio section with bikes, treadmills, elliptical, & rowing machines.

Group Fitness Classes & Personal Training

Group fitness classes of varying levels for yoga, pilates, and spin included in your membership. Two sessions of personal training w/sign up. Personal training available for additional fee.

Health & Medical Services

Treatment rooms available to rent for health services including physical therapy, dietician/nutrition consultation, counseling services, and massage therapy with other opportunities available including well-child and adult medical services.

Our Mission

To provide our rural community with physical and recreational opportunities to improve the general health and wellness, and enhance the quality of life of our citizens at an affordable cost.



spirehealthpres@gmail.com

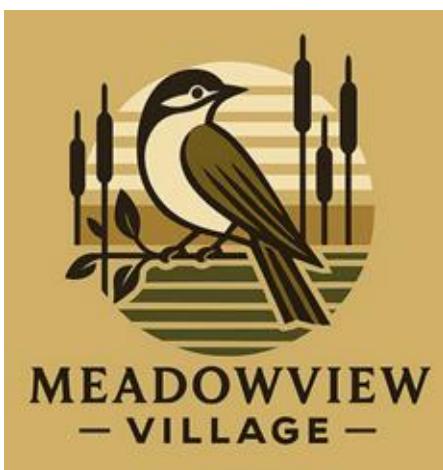
www.spirehealthfitness.com

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Upslope Group

Meadowview Village: Great Falls MT





Investment Opportunity

- **Strong Market Demand = Rapid Absorption**
- **Built-In Profit Margin: Projecting a 2.77 equity multiple**
- **\$100K investment turns into \$277K in five years**
- **22% IRR**
- **Experienced, Montana-based team**
- **Opportunity to have a real impact on 163 Great Falls families and help them build roots in this community**

Contact us: Keith@UpslopeGroup.com

406.396.7318



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FAITH, FAMILY, DUTY, COFFEE

Who

- Faith
- Family
- First Responder

What

- Commercial roaster
 - 7+ years
- Retail coffee
- Mobile coffee
- Custom coffee
- White label coffee

Where

- Started in MN
- New Great Falls home

Why

- "The Table"



WHAT WE HAVE DONE SO FAR





WHAT'S NEXT



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Black Eagle Spillway Rehabilitation



Old structure of insufficient strength to sustain ice load greater than 6 inches requiring us to clear ice away from the face of the dam in the winter.



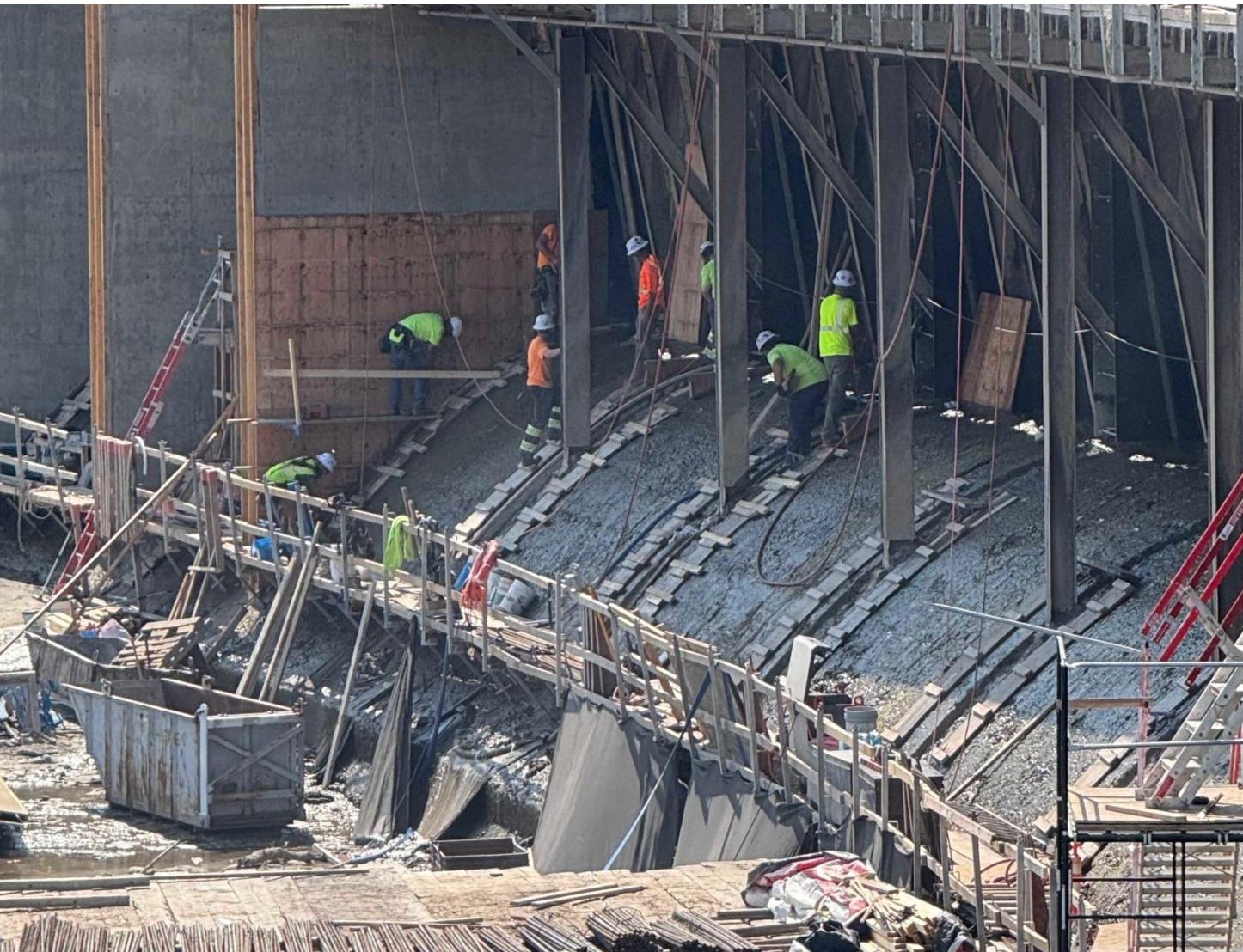
Black Eagle Spillway Rehabilitation

- First RFP for steel logs & a lifter, too expensive & long lead time
- Rescoped to steel panels, smaller mobile crane
- Sletten success proposal for \$9.4M
- 2-year project, total budget of \$12.4M





Black Eagle Spillway Rehabilitation



- Average No. of Sletten Employees = 16 (max 24)
- Subcontractors: M&D Construction, AFFCO, Cascade Electric, Teton Steel, United Materials
- Subcontract employees directly involved ~ 10

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MONTANA RENEWABLES™

Renewable Energy for the 21st Century

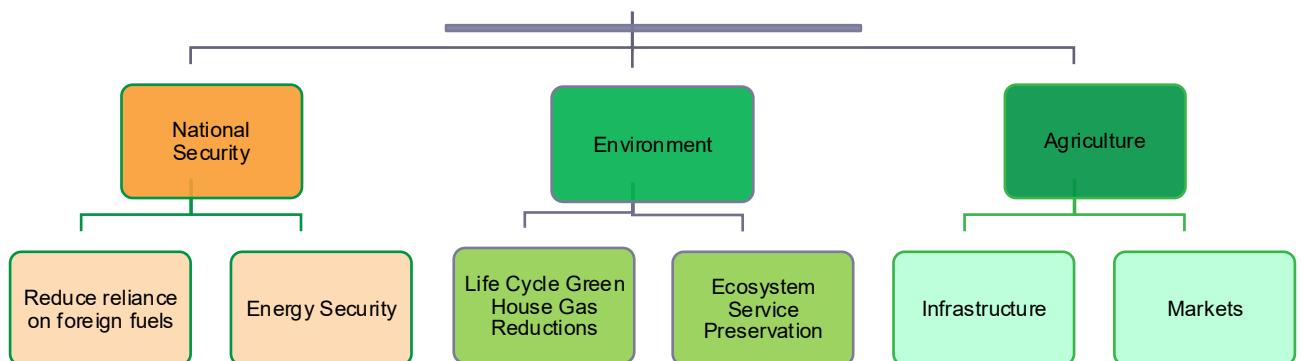
A LEADER IN NORTH AMERICA'S
ENERGY TRANSITION MOVEMENT



NORTH AMERICA'S LARGEST SAF PRODUCER IN 2024

Montana Renewables is a SAF leader in North America producing approximately 30 million gallons of SPK per year. We have the capacity to significantly increase that amount over the next 2-3 years.

- Sustainable Aviation Fuel (SAF) is a combination of synthetic paraffinic kerosene (SPK) and conventional jet fuel.
- SPK is designed to reduce the aviation industry's carbon footprint. It is made from sustainable, renewable, low-carbon feedstocks and agricultural byproducts such as tallow, distiller corn oil, canola oil, and camelina oil, and has lower emissions compared to conventional jet fuel.



MONTANA RENEWABLES™



UP
TO
30M

Gallons
of SPK Per
Year in 2025



UP
TO
300M

Gallons
of SPK Per
Year by 2028

- DOE Loan
- Percentage of SAF v Renewable Diesel
- The expansion project will be confined to the existing refinery boundaries and will not increase the plant's footprint.
- Phased Process
 - Current: Engineering
 - Construction: Phased by project
- Timeline
 - Completion Goal: 2028

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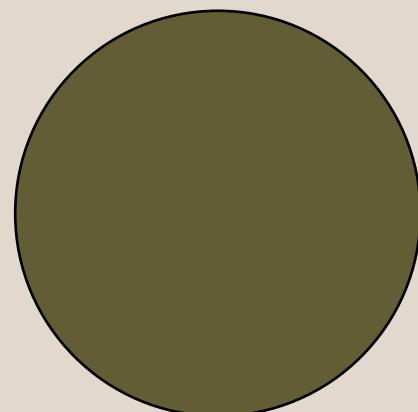
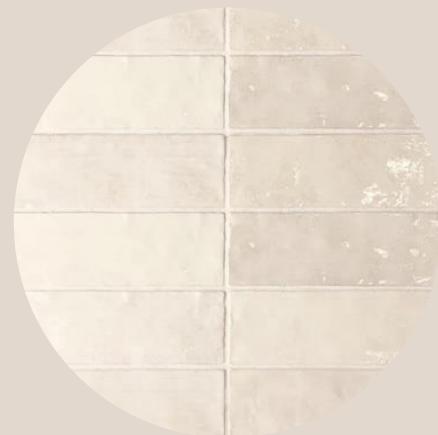
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the
BOARDROOM

BY ALL THE THINGS CHARCUTERIE





the
BOARDROOM

BY ALL THE THINGS CHARCUTERIE

122 Central Ave | Great Falls, MT



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United Airlines Expansion at GTF 2026



Daily Double Airbus Starts March 6!

- 150% increase in seats over March 2019
- First Daily Mainline Flight in 1st Quarter in 25 years
- Larger plane = cheaper fares & more options
- UA will operate A319 at GTF 10 months in 2026

Chicago Test Market!

- UA will operate Direct ORD service 4x per week! in July 2026
- Testing for broader expansion in 2027
- Summer UA direct flights to:
 - 3rd largest (DEN) US airport
 - 4th largest (ORD) US airport



Modernized and Larger Holdrooms in 2026!

Getting the Terminal Ready for another 25 years



Great Falls International Airport
West Concourse Renovation - Gate 1



Great Falls International Airport
West Concourse Renovation



Phase II: Six New Condos Planned in 2026! Exciting New Tenant – Vacant Units Still Available!



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NACDCFinancialServices.com

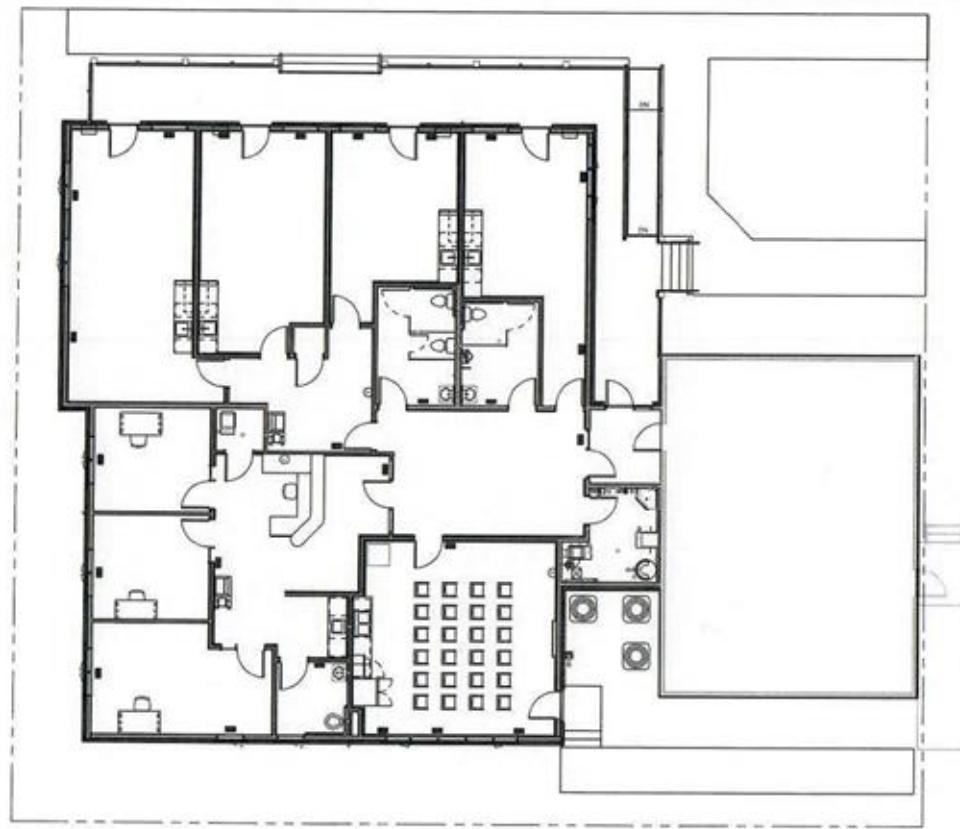
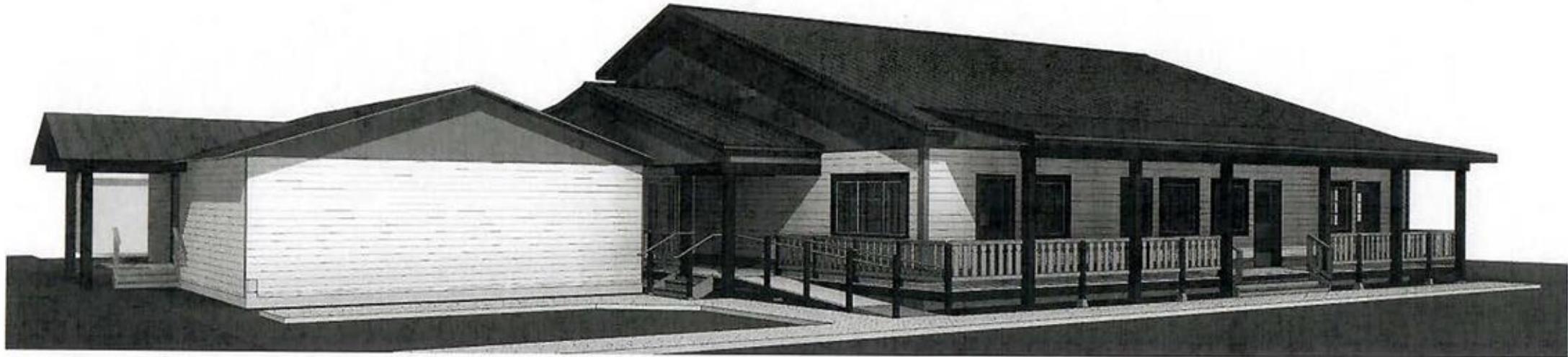
In 5 years, businesses
we financed created

289.2
new jobs

almost \$4.2 MILLION
in business revenue
was recirculated
in our communities
each year



Each year we've grown by avg
95%
in number of loans closed



Featured:

- 4 Incubator Spaces, and 1 shared space
- Training Room
- 3 Offices
- Reception Area

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A wide-angle landscape photograph showing a vast field of green hemp plants in the foreground. Beyond the field, there are rolling hills covered in dense green forests. In the far background, a range of mountains is visible under a sky filled with scattered clouds.

MORGAN TWEET
CEO | IND HEMP



Hemp Stuff We're Really Proud of:

- Two powerhouse animal brands
- Approved supplier for three automotive programs
- First full US manufactured apparel product — Smith + Rogue
- International presence growing (shipping to over a dozen countries)

Hemp Stuff We're Leaning Into:

- Doubling down and investing in refined fibers (spunlace, textiles, etc)
- Expanding our engagement with local builders, construction projects, and more
- Newest crop represented by Hola, MT in South and Latin America
- Leading on national hemp policy



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2026 INVESTMENTS AND DEVELOPMENTS



Montana-Alberta Tie Line (MATL)

A 230/240 kV AC transmission line spanning 214 miles between Great Falls, MT, and Lethbridge, AB. It currently enables up to 300 MW of bidirectional power flow, improving grid reliability and supporting additional energy investments in Montana.

Operational since 2013, MATL is the first privately financed U.S.-Canada intertie.



BHE Montana Generation Portfolio

Glacier I and II Windfarms

208.5 MW combined

Rim Rock Windfarm

189 MW

Glacier Solar Park - Construction started October 2025

120 MW

Target Date Fall 2026

Glacier Battery System – Energized January 2026

Tesla design

\$100 million

75 MW x 2 hours



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HOMETANA®

DOWNTOWN GREAT FALLS





HOMETANA®
DOWNTOWN GREAT FALLS





HOMETANA®

DOWNTOWN GREAT FALLS



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TDSFIBER

TELEVISION + INTERNET + PHONE

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Andrea Johnson, PT
Founder



Moving to 601 9th Street South | Great Falls, Montana



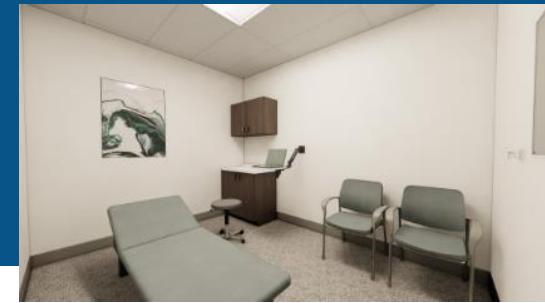
www.advancedpracticept.com | (406) 770-3171



- 6,000+ Total Square Feet
- 11 Private Therapy Rooms
- 1700 Square Foot Gym
- Mezzanine Office Space
- Staff Offices & Break Room
- Spacious Lobby & Reception
- Private Bathrooms & Laundry



Tentative Opening Date: May 15, 2026



Renderings Courtesy of LPW Architecture

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Tranmer Toolbox LLC

- Joined buying group, Sphere 1, in 2025
- Gained access and ownership to the name “Bearing Sales” in 2025
- Phase 1 of Bearing Sales expansion completed in 2025
- Phase 2 of Bearing Sales expansion to be completed in 2026
- Fully operating on Sage POS system by EOY 2026
- Submit application for WOSB
- Marketing, domain transfer completion, and streamlining our business names and online footprint



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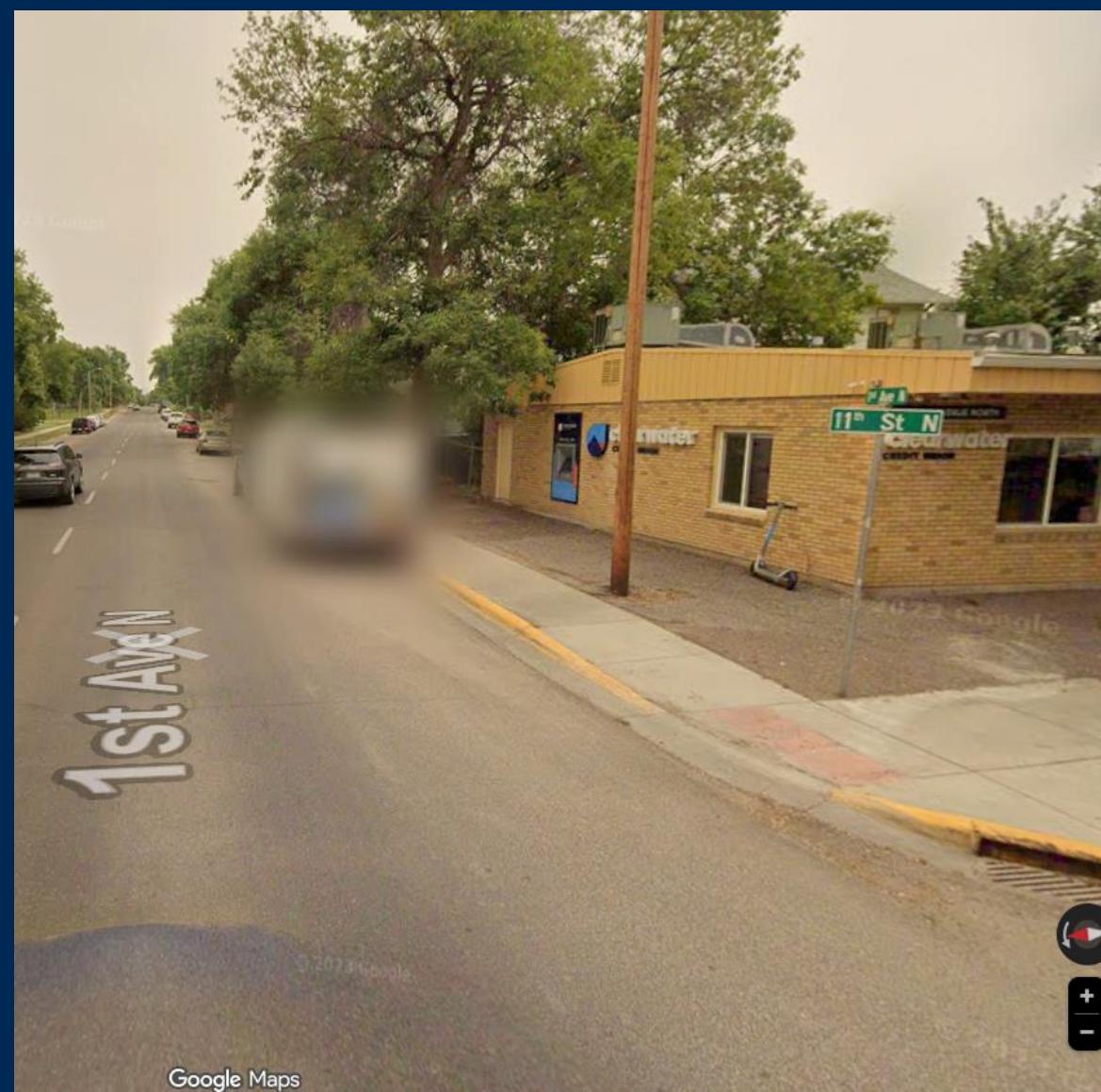
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New Branch Coming Soon!



clearwater
CREDIT UNION





Google Maps



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NorthWestern®
Energy
Delivering a Bright Future



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13786 MT-200
Sun River,
Montana

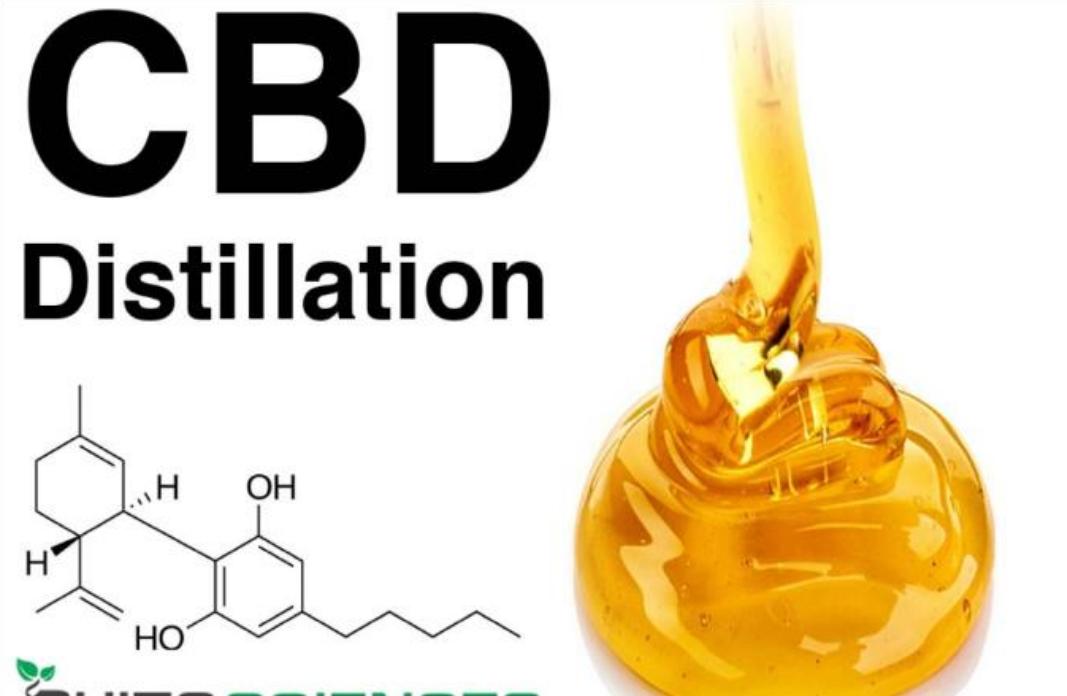
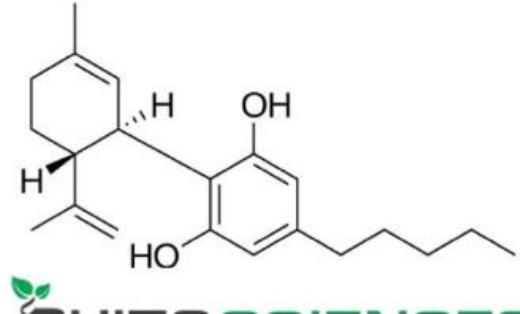




Largest CBD extraction facility in North America.

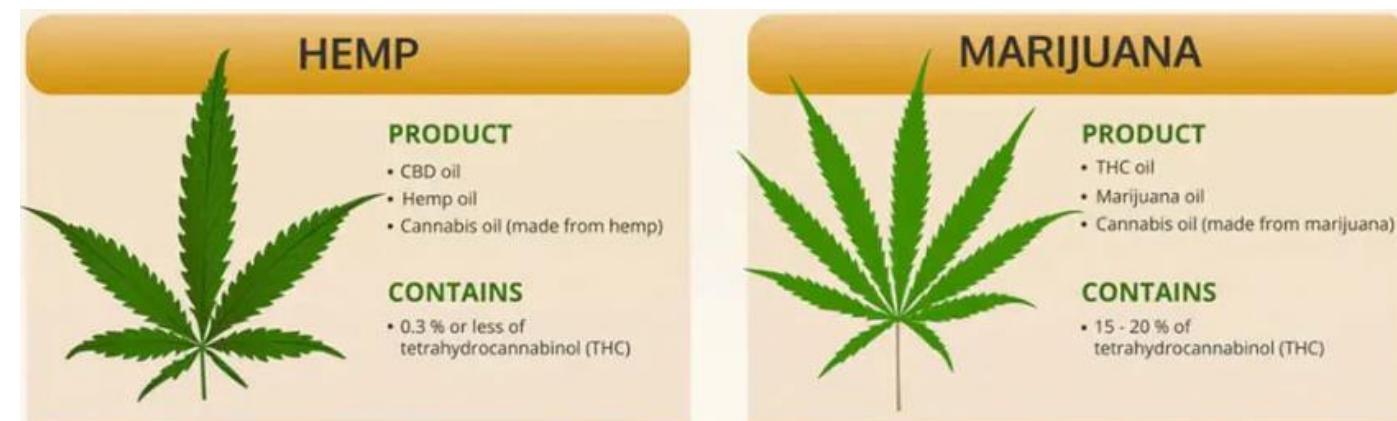
- Paul Leach, Jon Leach, Ryan Shore, and Pat Farrell Founded in 2019
- 24 hour operation
 - 30 direct employees
 - 3 indirect
 - 9 contract employees
 - Pat Farrell CEO, Shane Johnson Plant Manager
 - The site uses extraction to isolate agricultural components (mainly oils). Part of the Ag industry.

CBD Distillation



Hemp is not Marijuana!

- The Hemp industry is a completely different industry.
- Fiber for boards, textiles, and paper.
- THC content is the key. There are only trace amounts of THC.



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Adolescent Inpatient Substance Abuse Treatment

WHERE HOPE MEETS HEALING

WHO WE ARE?

The only adolescent substance abuse facility in Montana

-Others closed down during COVID

Primary focus is substance use with a mental health component

Will be partnering with AFY/Sober Life, community resources to provide education to our adolescents.

Very support and dedicated Board.

[Website:](#)

[Cub Haven - Lone Wolf Counseling, LLC](#)

28 Day Inpatient Substance Abuse Treatment Facility

Faith Based

6 Bed Facility

Decrease overdoses

Make changes with the adolescents and families

Family program

Teresa Mouser LCPC, LAC, SAP, MAC

Clinical Director

406-590-1550

CUB HAVEN COUNSELING, INC. PRESENTS

FAITH, FELONIES AND FEROCIOUSLY FUNNY

FUNDRAISER

MARK LUNDHOLM

JANUARY 23, 2026

6:00-8:30 PM

HERITAGE INN, GREAT FALLS



**TICKET PROCEEDS WILL BENEFIT
CUB HAVEN COUNSELING'S
MISSION TO SUPPORT
MONTANA'S YOUTH OVERCOME
SUBSTANCE ABUSE AND FIND
HOPE AND HEALING**

**CHECK OUT MARK'S
APPEARANCES:**

- ADDICTED ON SHOWTIME
- GENTLE GPS ON YOUTUBE
- NEW SPECIAL "HOPE
DEALER" ON YOUTUBE AND
AMAZON PRIME

**GENERAL ADMISSION \$30
VIP \$50**



DONATE TODAY!



TICKETS ON SALE NOW



**GREAT FALLS
COLLEGE**
MONTANA STATE
UNIVERSITY



Alliance for Youth



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Little Light Coffee & Mini Donuts

512 Central Ave
Great Falls, MT



About Us

1. A Warm Welcome for Everyone
2. Events that Bring People Together
3. A Space for Connection
4. Listening to Our Community
5. Building Lasting Relationships





Seasonal Drinks and Coffee Flights

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Spark! Children's Museum of Montana

The Great Falls Children's Museum was the first children's museum in Montana.

The City of Great Falls had generously provided the museum with a space for over 20 years.

In November 2024, the board decided to cease operations at Railroad Square and focus on finding a permanent home for the museum

The board also decided to rebrand to Spark! Children's Museum attaching more to the electric city and the mission of the museum to spark the joy of learning!

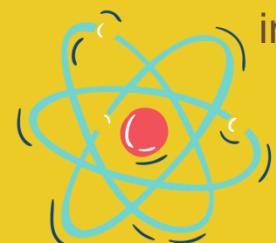


Mission: To spark the joy of learning by fostering imagination and creativity through interactive, exploratory play.



Imagination

Engaging exhibits that ignite imagination and curiosity.



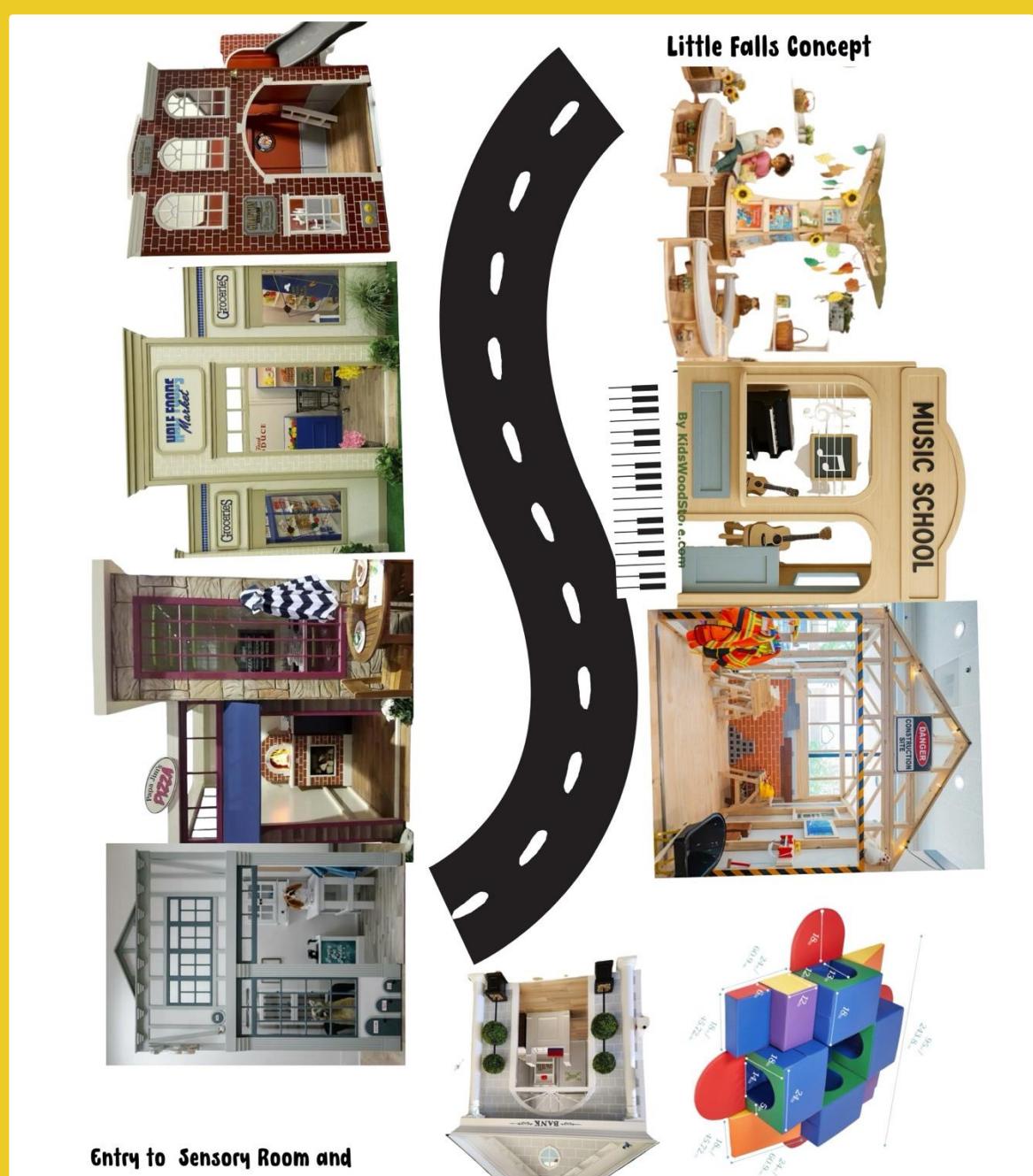
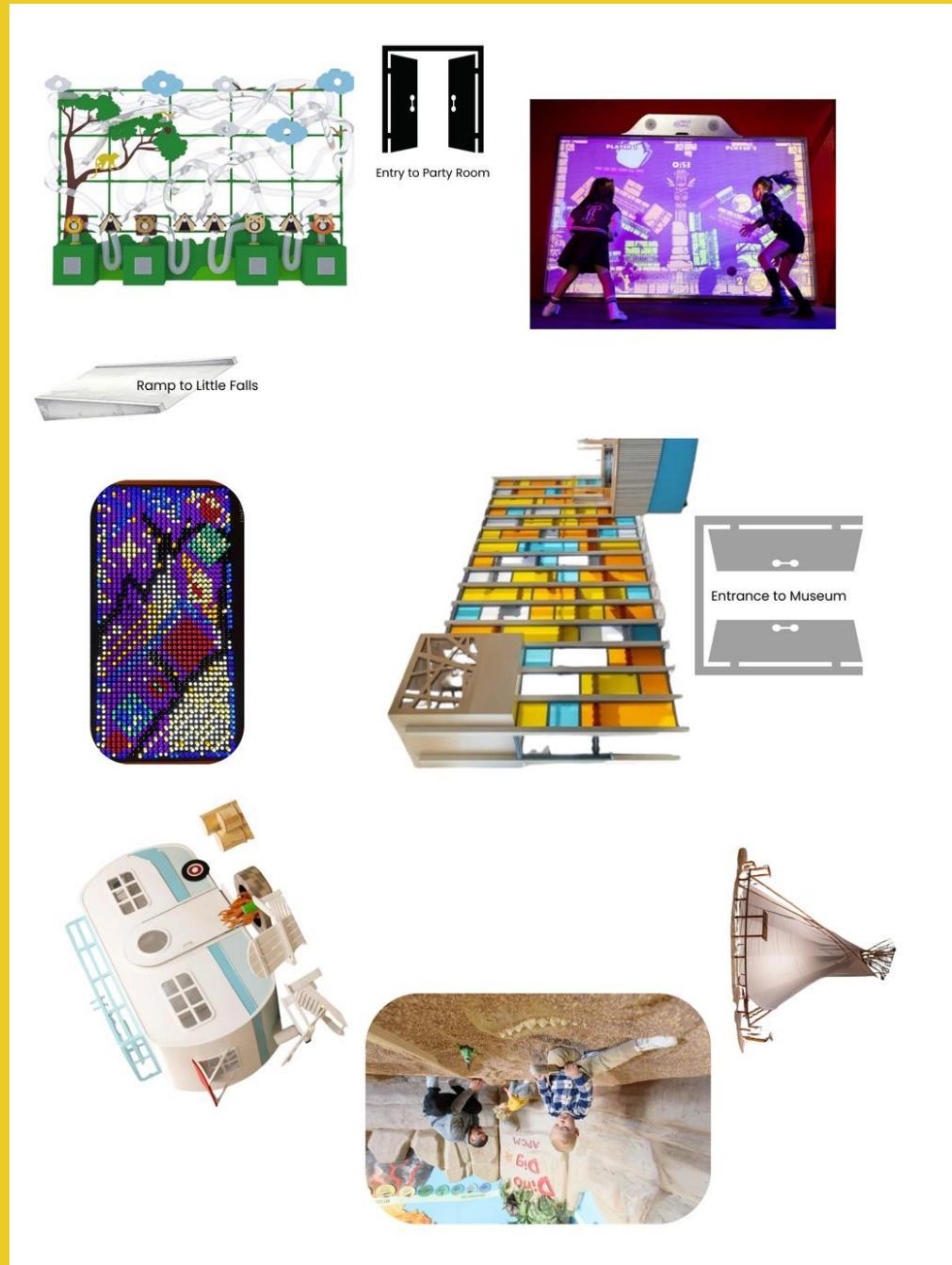
Exploration

Interactive experiences that enhance learning and fun.



Collaboration

Inspiring young minds to explore and create together.



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Ignite 2026



**RIVERS EDGE
RETREAT**

RIVERS EDGE RETREAT



Projects



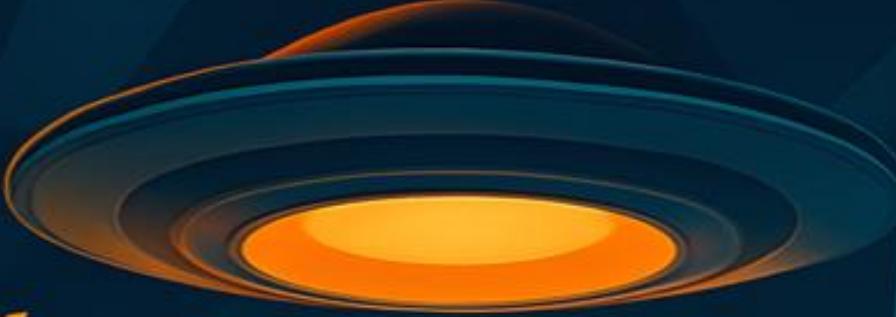
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The **Atomic**
UNDERGROUND LOUNGE





The
Atomic
UNDERGROUND LOUNGE

Spring
2026

*In the basement
of the O'Haire Inn*
Enter from the Alley at 8th Street South.





Get ready for an out-of-this-world drinking experience.

Coming Spring 2026!

The Atomic Underground Lounge brings back the spirit of the 1970's. You'll wander down the stairs from the back alley into a retro hideaway serving classic brew bottles & cans, and a full lineup of beloved classic cocktails.

Located in the basement of the O'Haire Inn.
Parking behind the Inn off 8th Street South, enter down the Stairs from
Alley
You'll see the UFO!

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